UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

FORM 6-K

REPORT OF FOREIGN ISSUER PURSUANT TO RULE 13a-16 OR 15d-16 UNDER THE SECURITIES EXCHANGE ACT OF 1934

For the month of January 2024

Commission File Number: 1-32575

Shell plc

(Exact name of registrant as specified in its charter)

England and Wales

(Jurisdiction of incorporation or organization)

Shell Centre
London, SE1 7NA
United Kingdom
(Address of principal executive office)

Indicate by check mark whether the registrant files or will file annual reports under cover of Form 20-F or Form 40-F.

Form 20-F [X] Form 40-F []

December 01, 2023

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Shell plc (the 'Company') announces that on 01 December 2023 it purchased the following number of Shares for cancellation.

Aggregated information on Shares purchased according to trading venue:

| Date of Purchase | Number of Shares purchased | Highest price paid | Lowest price paid | Volume weighted average price paid per share | Venue | Currency |
|------------------|----------------------------|--------------------|-------------------|--|-------------|----------|
| 01/12/2023 | 577,797 | £ 25.8900 | £ 25.5950 | £ 25.7534 | LSE | GBP |
| 01/12/2023 | - | - | - | - | Chi-X (CXE) | GBP |
| 01/12/2023 | - | - | - | - | BATS (BXE) | GBP |
| 01/12/2023 | 571,483 | € 30.5350 | € 30.1900 | € 30.3690 | XAMS | EUR |
| 01/12/2023 | - | - | - | - | CBOE DXE | EUR |
| 01/12/2023 | - | - | - | - | TQEX | EUR |

These share purchases form part of the on- and off-market limbs of the Company's existing share buy-back programme previously announced on 2 November 2023.

In respect of this programme, Goldman Sachs International will make trading decisions in relation to the securities independently of the Company for a period from 2 November 2023 up to and including 26 January 2024.

The on-market limb will be effected within certain pre-set parameters and in accordance with the Company's general authority to repurchase shares on-market. The off-market limb will be effected in accordance with the Company's general authority to repurchase shares off-market pursuant to the off-market buyback contract approved by its shareholders and the pre-set parameters set out therein. The programme will be conducted in accordance with Chapter 12 of the Listing Rules and Article 5 of the Market Abuse Regulation 596/2014/EU dealing with buy-back programmes ("EU MAR") and EU MAR as "onshored" into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulation") and the EU MAR Delegated Regulation as "onshored" into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time.

In accordance with EU MAR and UK MAR, a breakdown of the individual trades made by Goldman Sachs International on behalf of the Company as a part of the buy-back programme is detailed below.

Enquiries:

Media International: +44 (0) 207 934 5550

Media Americas: +1 832 337 4335

LEI number of Shell plc: 21380068P1DRHMJ8KU70

Classification: Acquisition or disposal of the issuer's own shares

Attachment

• 20231201_Shell RNS - full version (https://ml-eu.globenewswire.com/Resource/Download/004df926-8ae1-4e83-a3b2-83fc3ec91d02)

December 04, 2023

.

Shell plc (the 'Company') announces that on 04 December 2023 it purchased the following number of Shares for cancellation.

Aggregated information on Shares purchased according to trading venue:

| Date of Purchase | Number of Shares | Highest price paid | Lowest price paid | Volume weighted | Venue | Currency |
|------------------|------------------|--------------------|-------------------|--------------------|-------------|----------|
| | purchased | | | average price paid | | |
| | | | | per share | | |
| 04/12/2023 | 1,331,549 | £ 25.4700 | £ 25.0650 | £ 25.3060 | LSE | GBP |
| 04/12/2023 | 266,591 | £ 25.4650 | £ 25.0750 | £ 25.3067 | Chi-X (CXE) | GBP |
| 04/12/2023 | 504,200 | £ 25.4650 | £ 25.0650 | £ 25.3155 | BATS (BXE) | GBP |
| 04/12/2023 | 1,478,400 | € 30.1250 | € 29.6550 | € 29.9525 | XAMS | EUR |
| 04/12/2023 | 405,500 | € 30.1200 | € 29.6600 | € 29.9485 | CBOE DXE | EUR |
| 04/12/2023 | 75,088 | € 30.1150 | € 29.6700 | € 29.9412 | TQEX | EUR |

These share purchases form part of the on- and off-market limbs of the Company's existing share buy-back programme previously announced on 2 November 2023.

In respect of this programme, Goldman Sachs International will make trading decisions in relation to the securities independently of the Company for a period from 2 November 2023 up to and including 26 January 2024.

The on-market limb will be effected within certain pre-set parameters and in accordance with the Company's general authority to repurchase shares on-market. The off-market limb will be effected in accordance with the Company's general authority to repurchase shares off-market pursuant to the off-market buyback contract approved by its shareholders and the pre-set parameters set out therein. The programme will be conducted in accordance with Chapter 12 of the Listing Rules and Article 5 of the Market Abuse Regulation 596/2014/EU dealing with buy-back programmes ("EU MAR") and EU MAR as "onshored" into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time ("UK MAR") and the Commission Delegated Regulation (EU) 2016/1052 (the "EU MAR Delegated Regulation") and the EU MAR Delegated Regulation as "onshored" into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time.

In accordance with EU MAR and UK MAR, a breakdown of the individual trades made by Goldman Sachs International on behalf of the Company as a part of the buy-back programme is detailed below.

Enquiries:

Media International: +44 (0) 207 934 5550

Media Americas: +1 832 337 4335

LEI number of Shell plc: 21380068P1DRHMJ8KU70

Classification: Acquisition or disposal of the issuer's own shares

Attachment

• 20231204_Shell RNS - full version (https://ml-eu.globenewswire.com/Resource/Download/63be36e6-c9bb-4ee7-a81d-90ba6a659318)

December 05, 2023

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Shell plc (the 'Company') announces that on 05 December 2023 it purchased the following number of Shares for cancellation.

Aggregated information on Shares purchased according to trading venue:

| Date of Purchase | Number of Shares | Highest price paid | Lowest price paid | Volume weighted | Venue | Currency |
|------------------|------------------|--------------------|-------------------|--------------------|-------------|----------|
| | purchased | | | average price paid | | |
| | | | | per share | | |
| 05/12/2023 | 1,416,016 | £ 25.4600 | £ 25.1100 | £ 25.2461 | LSE | GBP |
| 05/12/2023 | - | - | - | - | Chi-X (CXE) | GBP |
| 05/12/2023 | 217,915 | £ 25.3500 | £ 25.1150 | £ 25.2325 | BATS (BXE) | GBP |
| 05/12/2023 | 1,416,798 | € 30.1050 | € 29.7450 | € 29.9005 | XAMS | EUR |
| 05/12/2023 | - | - | - | - | CBOE DXE | EUR |
| 05/12/2023 | - | - | - | - | TQEX | EUR |

These share purchases form part of the on- and off-market limbs of the Company's existing share buy-back programme previously announced on 2 November 2023.

In respect of this programme, Goldman Sachs International will make trading decisions in relation to the securities independently of the Company for a period from 2 November 2023 up to and including 26 January 2024.

The on-market limb will be effected within certain pre-set parameters and in accordance with the Company's general authority to repurchase shares on-market. The off-market limb will be effected in accordance with the Company's general authority to repurchase shares off-market pursuant to the off-market buyback contract approved by its shareholders and the pre-set parameters set out therein. The programme will be conducted in accordance with Chapter 12 of the Listing Rules and Article 5 of the Market Abuse Regulation 596/2014/EU dealing with buy-back programmes ("EU MAR") and EU MAR as "onshored" into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time ("UK MAR") and the Commission Delegated Regulation (EU) 2016/1052 (the "EU MAR Delegated Regulation") and the EU MAR Delegated Regulation as "onshored" into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time.

In accordance with EU MAR and UK MAR, a breakdown of the individual trades made by Goldman Sachs International on behalf of the Company as a part of the buy-back programme is detailed below.

Enquiries:

Media International: +44 (0) 207 934 5550

Media Americas: +1 832 337 4335

LEI number of Shell plc: 21380068P1DRHMJ8KU70

Classification: Acquisition or disposal of the issuer's own shares

Attachment

20231205_Shell RNS - full version (https://ml-eu.globenewswire.com/Resource/Download/78779b67-061f-470b-a785-390fc2977ed7)

December 06, 2023

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Shell plc (the 'Company') announces that on 06 December 2023 it purchased the following number of Shares for cancellation.

Aggregated information on Shares purchased according to trading venue:

| Date of Purchase | Number of Shares | Highest price paid | Lowest price paid | Volume weighted | Venue | Currency |
|------------------|------------------|--------------------|-------------------|--------------------|-------------|----------|
| | purchased | | | average price paid | | |
| | | | | per share | | |
| 06/12/2023 | 1,552,000 | £ 25.3150 | £ 24.9400 | £ 25.0753 | LSE | GBP |
| 06/12/2023 | 213,629 | £ 25.0950 | £ 24.9500 | £ 25.0053 | Chi-X (CXE) | GBP |
| 06/12/2023 | 135,000 | £ 25.0950 | £ 24.9500 | £ 25.0155 | BATS (BXE) | GBP |
| 06/12/2023 | 1,526,874 | € 30.0150 | € 29.5200 | € 29.6838 | XAMS | EUR |
| 06/12/2023 | 433,573 | € 30.0050 | € 29.5400 | € 29.6700 | CBOE DXE | EUR |
| 06/12/2023 | 77,200 | € 29.7200 | € 29.5400 | € 29.6171 | TQEX | EUR |

These share purchases form part of the on- and off-market limbs of the Company's existing share buy-back programme previously announced on 2 November 2023.

In respect of this programme, Goldman Sachs International will make trading decisions in relation to the securities independently of the Company for a period from 2 November 2023 up to and including 26 January 2024.

The on-market limb will be effected within certain pre-set parameters and in accordance with the Company's general authority to repurchase shares on-market. The off-market limb will be effected in accordance with the Company's general authority to repurchase shares off-market pursuant to the off-market buyback contract approved by its shareholders and the pre-set parameters set out therein. The programme will be conducted in accordance with Chapter 12 of the Listing Rules and Article 5 of the Market Abuse Regulation 596/2014/EU dealing with buy-back programmes ("EU MAR") and EU MAR as "onshored" into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time ("UK MAR") and the Commission Delegated Regulation (EU) 2016/1052 (the "EU MAR Delegated Regulation") and the EU MAR Delegated Regulation as "onshored" into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time.

In accordance with EU MAR and UK MAR, a breakdown of the individual trades made by Goldman Sachs International on behalf of the Company as a part of the buy-back programme is detailed below.

Enquiries:

Media International: +44 (0) 207 934 5550

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LEI number of Shell plc: 21380068P1DRHMJ8KU70

Classification: Acquisition or disposal of the issuer's own shares

Attachment

• 20231206_Shell RNS - full version (https://ml-eu.globenewswire.com/Resource/Download/75e7b886-ca0d-4c45-88d2-8001c63b3f49)

December 07, 2023

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Shell plc (the 'Company') announces that on 07 December 2023 it purchased the following number of Shares for cancellation.

Aggregated information on Shares purchased according to trading venue:

| Date of Purchase | Number of Shares | Highest price paid | Lowest price paid | Volume weighted | Venue | Currency |
|------------------|------------------|--------------------|-------------------|--------------------|-------------|----------|
| | purchased | | | average price paid | | |
| | | | | per share | | |
| 07/12/2023 | 1,300,000 | £ 24.9450 | £ 24.7700 | £ 24.8661 | LSE | GBP |
| 07/12/2023 | - | - | - | - | Chi-X (CXE) | GBP |
| 07/12/2023 | - | - | - | - | BATS (BXE) | GBP |
| 07/12/2023 | 600,000 | € 29.5300 | € 29.3200 | € 29.4372 | XAMS | EUR |
| 07/12/2023 | - | - | - | - | CBOE DXE | EUR |
| 07/12/2023 | - | - | - | - | TQEX | EUR |

These share purchases form part of the on- and off-market limbs of the Company's existing share buy-back programme previously announced on 2 November 2023.

In respect of this programme, Goldman Sachs International will make trading decisions in relation to the securities independently of the Company for a period from 2 November 2023 up to and including 26 January 2024.

The on-market limb will be effected within certain pre-set parameters and in accordance with the Company's general authority to repurchase shares on-market. The off-market limb will be effected in accordance with the Company's general authority to repurchase shares off-market pursuant to the off-market buyback contract approved by its shareholders and the pre-set parameters set out therein. The programme will be conducted in accordance with Chapter 12 of the Listing Rules and Article 5 of the Market Abuse Regulation 596/2014/EU dealing with buy-back programmes ("EU MAR") and EU MAR as "onshored" into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time ("UK MAR") and the Commission Delegated Regulation (EU) 2016/1052 (the "EU MAR Delegated Regulation") and the EU MAR Delegated Regulation as "onshored" into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time.

In accordance with EU MAR and UK MAR, a breakdown of the individual trades made by Goldman Sachs International on behalf of the Company as a part of the buy-back programme is detailed below.

Enquiries:

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LEI number of Shell plc: 21380068P1DRHMJ8KU70

Classification: Acquisition or disposal of the issuer's own shares

Attachment

• 20231207_Shell RNS - full version (https://ml-eu.globenewswire.com/Resource/Download/22a2aeee-0a24-4371-bed7-7de921ab4f1d)

December 08, 2023

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Shell plc (the 'Company') announces that on 08 December 2023 it purchased the following number of Shares for cancellation.

Aggregated information on Shares purchased according to trading venue:

| Date of Purchase | Number of Shares | Highest price paid | Lowest price paid | Volume weighted | Venue | Currency |
|------------------|------------------|--------------------|-------------------|--------------------|-------------|----------|
| | purchased | | | average price paid | | |
| | | | | per share | | |
| 08/12/2023 | 146,011 | £ 25.2100 | £ 24.9150 | £ 25.0864 | LSE | GBP |
| 08/12/2023 | - | - | - | - | Chi-X (CXE) | GBP |
| 08/12/2023 | - | - | - | - | BATS (BXE) | GBP |
| 08/12/2023 | 380,504 | € 29.8100 | € 29.5150 | € 29.6696 | XAMS | EUR |
| 08/12/2023 | - | - | - | - | CBOE DXE | EUR |
| 08/12/2023 | - | - | - | - | TQEX | EUR |

These share purchases form part of the on- and off-market limbs of the Company's existing share buy-back programme previously announced on 2 November 2023.

In respect of this programme, Goldman Sachs International will make trading decisions in relation to the securities independently of the Company for a period from 2 November 2023 up to and including 26 January 2024.

The on-market limb will be effected within certain pre-set parameters and in accordance with the Company's general authority to repurchase shares on-market. The off-market limb will be effected in accordance with the Company's general authority to repurchase shares off-market pursuant to the off-market buyback contract approved by its shareholders and the pre-set parameters set out therein. The programme will be conducted in accordance with Chapter 12 of the Listing Rules and Article 5 of the Market Abuse Regulation 596/2014/EU dealing with buy-back programmes ("EU MAR") and EU MAR as "onshored" into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time ("UK MAR") and the Commission Delegated Regulation (EU) 2016/1052 (the "EU MAR Delegated Regulation") and the EU MAR Delegated Regulation as "onshored" into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time.

In accordance with EU MAR and UK MAR, a breakdown of the individual trades made by Goldman Sachs International on behalf of the Company as a part of the buy-back programme is detailed below.

Enquiries:

Media International: +44 (0) 207 934 5550

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LEI number of Shell plc: 21380068P1DRHMJ8KU70

Classification: Acquisition or disposal of the issuer's own shares

Attachment

• 20231208_Shell RNS - full version (https://ml-eu.globenewswire.com/Resource/Download/31313659-988c-4bfb-9ee9-65018f74ce35)

December 11, 2023

Shell plc (the 'Company') announces that on 11 December 2023 it purchased the following number of Shares for cancellation.

Aggregated information on Shares purchased according to trading venue:

| Date of Purchase | Number of Shares purchased | Highest price paid | Lowest price paid | Volume weighted average price paid per share | Venue | Currency |
|------------------|----------------------------|--------------------|-------------------|--|-------------|----------|
| 11/12/2023 | 1,122,627 | £ 25.3000 | £ 24.9800 | £ 25.1926 | LSE | GBP |
| 11/12/2023 | - | - | - | - | Chi-X (CXE) | GBP |
| 11/12/2023 | - | - | - | - | BATS (BXE) | GBP |
| 11/12/2023 | 713,686 | € 29.9750 | € 29.6150 | € 29.8145 | XAMS | EUR |
| 11/12/2023 | - | - | - | - | CBOE DXE | EUR |
| 11/12/2023 | - | - | _ | - | TQEX | EUR |

These share purchases form part of the on- and off-market limbs of the Company's existing share buy-back programme previously announced on 2 November 2023.

In respect of this programme, Goldman Sachs International will make trading decisions in relation to the securities independently of the Company for a period from 2 November 2023 up to and including 26 January 2024.

The on-market limb will be effected within certain pre-set parameters and in accordance with the Company's general authority to repurchase shares on-market. The off-market limb will be effected in accordance with the Company's general authority to repurchase shares off-market pursuant to the off-market buyback contract approved by its shareholders and the pre-set parameters set out therein. The programme will be conducted in accordance with Chapter 12 of the Listing Rules and Article 5 of the Market Abuse Regulation 596/2014/EU dealing with buy-back programmes ("EU MAR") and EU MAR as "onshored" into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time ("UK MAR") and the Commission Delegated Regulation (EU) 2016/1052 (the "EU MAR Delegated Regulation") and the EU MAR Delegated Regulation as "onshored" into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time.

In accordance with EU MAR and UK MAR, a breakdown of the individual trades made by Goldman Sachs International on behalf of the Company as a part of the buy-back programme is detailed below.

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LEI number of Shell plc: 21380068P1DRHMJ8KU70

Classification: Acquisition or disposal of the issuer's own shares

Attachment

• 20231211_Shell RNS - full version (https://ml-eu.globenewswire.com/Resource/Download/a0edbc50-5cb3-4f1a-91ed-f83c204dfd82)

December 12, 2023

.

Shell plc (the 'Company') announces that on 12 December 2023 it purchased the following number of Shares for cancellation.

Aggregated information on Shares purchased according to trading venue:

| Date of Purchase | Number of Shares purchased | Highest price paid | Lowest price paid | Volume weighted average price paid per share | Venue | Currency |
|------------------|----------------------------|--------------------|-------------------|--|-------------|----------|
| 12/12/2023 | 1,500,000 | £ 25.3900 | £ 24.9950 | £ 25.0873 | LSE | GBP |
| 12/12/2023 | - | - | - | - | Chi-X (CXE) | GBP |
| 12/12/2023 | - | - | - | - | BATS (BXE) | GBP |
| 12/12/2023 | 1,361,800 | € 29.9650 | € 29.4650 | € 29.6090 | XAMS | EUR |
| 12/12/2023 | 388,200 | € 29.6800 | € 29.4650 | € 29.5774 | CBOE DXE | EUR |
| 12/12/2023 | - | - | - | - | TQEX | EUR |

These share purchases form part of the on- and off-market limbs of the Company's existing share buy-back programme previously announced on 2 November 2023.

In respect of this programme, Goldman Sachs International will make trading decisions in relation to the securities independently of the Company for a period from 2 November 2023 up to and including 26 January 2024.

The on-market limb will be effected within certain pre-set parameters and in accordance with the Company's general authority to repurchase shares on-market. The off-market limb will be effected in accordance with the Company's general authority to repurchase shares off-market pursuant to the off-market buyback contract approved by its shareholders and the pre-set parameters set out therein. The programme will be conducted in accordance with Chapter 12 of the Listing Rules and Article 5 of the Market Abuse Regulation 596/2014/EU dealing with buy-back programmes ("EU MAR") and EU MAR as "onshored" into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time ("UK MAR") and the Commission Delegated Regulation (EU) 2016/1052 (the "EU MAR Delegated Regulation") and the EU MAR Delegated Regulation as "onshored" into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time.

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LEI number of Shell plc: 21380068P1DRHMJ8KU70

Classification: Acquisition or disposal of the issuer's own shares

Attachment

• 20231212_Shell RNS - full version (https://ml-eu.globenewswire.com/Resource/Download/5af9bfac-2ca1-4a20-b527-b6872def1c42)

December 13, 2023

Shell plc (the 'Company') announces that on 13 December 2023 it purchased the following number of Shares for cancellation.

Aggregated information on Shares purchased according to trading venue:

| Date of Purchase | Number of Shares purchased | Highest price paid | | Volume weighted average price paid per share | Venue | Currency |
|------------------|----------------------------|--------------------|-----------|--|-------------|----------|
| 13/12/2023 | 1,237,757 | £ 25.1100 | £ 24.8350 | £ 24.9689 | LSE | GBP |
| 13/12/2023 | 247,504 | £ 25.1050 | £ 24.8350 | £ 24.9862 | Chi-X (CXE) | GBP |
| 13/12/2023 | 166,439 | £ 25.1050 | £ 24.8400 | £ 24.9707 | BATS (BXE) | GBP |
| 13/12/2023 | 1,464,327 | € 29.5900 | € 29.2650 | € 29.4257 | XAMS | EUR |
| 13/12/2023 | 35,673 | € 29.5900 | € 29.2800 | € 29.4284 | CBOE DXE | EUR |
| 13/12/2023 | - | - | - | - | TQEX | EUR |

These share purchases form part of the on- and off-market limbs of the Company's existing share buy-back programme previously announced on 2 November 2023.

In respect of this programme, Goldman Sachs International will make trading decisions in relation to the securities independently of the Company for a period from 2 November 2023 up to and including 26 January 2024.

The on-market limb will be effected within certain pre-set parameters and in accordance with the Company's general authority to repurchase shares on-market. The off-market limb will be effected in accordance with the Company's general authority to repurchase shares off-market pursuant to the off-market buyback contract approved by its shareholders and the pre-set parameters set out therein. The programme will be conducted in accordance with Chapter 12 of the Listing Rules and Article 5 of the Market Abuse Regulation 596/2014/EU dealing with buy-back programmes ("EU MAR") and EU MAR as "onshored" into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time ("UK MAR") and the Commission Delegated Regulation (EU) 2016/1052 (the "EU MAR Delegated Regulation") and the EU MAR Delegated Regulation as "onshored" into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time.

In accordance with EU MAR and UK MAR, a breakdown of the individual trades made by Goldman Sachs International on behalf of the Company as a part of the buy-back programme is detailed below.

Enquiries:

Media International: +44 (0) 207 934 5550

Media Americas: +1 832 337 4335

LEI number of Shell plc: 21380068P1DRHMJ8KU70

Classification: Acquisition or disposal of the issuer's own shares

Attachment

• 20231213_Shell RNS - full version (https://ml-eu.globenewswire.com/Resource/Download/45571612-24c0-4e10-a855-5f2e6a953cf1)

December 14, 2023

.

Shell plc (the 'Company') announces that on 14 December 2023 it purchased the following number of Shares for cancellation.

Aggregated information on Shares purchased according to trading venue:

| Date of Purchase | Number of Shares | Highest price paid | Lowest price paid | Volume weighted | Venue | Currency |
|------------------|------------------|--------------------|-------------------|--------------------|-------------|----------|
| | purchased | | | average price paid | | |
| | | | | per share | | |
| 14/12/2023 | 55,618 | £ 25.3300 | £ 25.1550 | £ 25.2357 | LSE | GBP |
| 14/12/2023 | - | - | - | - | Chi-X (CXE) | GBP |
| 14/12/2023 | - | - | - | - | BATS (BXE) | GBP |
| 14/12/2023 | 198,619 | € 29.8300 | € 29.6350 | € 29.7299 | XAMS | EUR |
| 14/12/2023 | - | - | - | - | CBOE DXE | EUR |
| 14/12/2023 | - | - | - | - | TQEX | EUR |

These share purchases form part of the on- and off-market limbs of the Company's existing share buy-back programme previously announced on 2 November 2023.

In respect of this programme, Goldman Sachs International will make trading decisions in relation to the securities independently of the Company for a period from 2 November 2023 up to and including 26 January 2024.

The on-market limb will be effected within certain pre-set parameters and in accordance with the Company's general authority to repurchase shares on-market. The off-market limb will be effected in accordance with the Company's general authority to repurchase shares off-market pursuant to the off-market buyback contract approved by its shareholders and the pre-set parameters set out therein. The programme will be conducted in accordance with Chapter 12 of the Listing Rules and Article 5 of the Market Abuse Regulation 596/2014/EU dealing with buy-back programmes ("EU MAR") and EU MAR as "onshored" into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time ("UK MAR") and the Commission Delegated Regulation (EU) 2016/1052 (the "EU MAR Delegated Regulation") and the EU MAR Delegated Regulation as "onshored" into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time.

In accordance with EU MAR and UK MAR, a breakdown of the individual trades made by Goldman Sachs International on behalf of the Company as a part of the buy-back programme is detailed below.

Enquiries:

Media International: +44 (0) 207 934 5550

Media Americas: +1 832 337 4335

LEI number of Shell plc: 21380068P1DRHMJ8KU70

Classification: Acquisition or disposal of the issuer's own shares

Attachment

20231214_Shell RNS - full version (https://ml-eu.globenewswire.com/Resource/Download/373e7e4b-0354-43ea-9196-69746b70eef4)

December 15, 2023

Shell plc (the 'Company') announces that on 15 December 2023 it purchased the following number of Shares for cancellation.

Aggregated information on Shares purchased according to trading venue:

| Date of Purchase | Number of Shares purchased | Highest price paid | Lowest price paid | Volume weighted average price paid | Venue | Currency |
|------------------|----------------------------|--------------------|-------------------|------------------------------------|-------------|----------|
| | | | | per share | | |
| 15/12/2023 | 1,200,000 | £ 25.4050 | £ 24.9650 | £ 25.0684 | LSE | GBP |
| 15/12/2023 | 298,794 | £ 25.0850 | £ 24.9750 | £ 25.0343 | Chi-X (CXE) | GBP |
| 15/12/2023 | - | - | - | - | BATS (BXE) | GBP |
| 15/12/2023 | 1,669,000 | € 30.0200 | € 29.4800 | € 29.6085 | XAMS | EUR |
| 15/12/2023 | 331,000 | € 29.7500 | € 29.4850 | € 29.5803 | CBOE DXE | EUR |
| 15/12/2023 | - | - | - | - | TQEX | EUR |

These share purchases form part of the on- and off-market limbs of the Company's existing share buy-back programme previously announced on 2 November 2023.

In respect of this programme, Goldman Sachs International will make trading decisions in relation to the securities independently of the Company for a period from 2 November 2023 up to and including 26 January 2024.

The on-market limb will be effected within certain pre-set parameters and in accordance with the Company's general authority to repurchase shares on-market. The off-market limb will be effected in accordance with the Company's general authority to repurchase shares off-market pursuant to the off-market buyback contract approved by its shareholders and the pre-set parameters set out therein. The programme will be conducted in accordance with Chapter 12 of the Listing Rules and Article 5 of the Market Abuse Regulation 596/2014/EU dealing with buy-back programmes ("EU MAR") and EU MAR as "onshored" into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time ("UK MAR") and the Commission Delegated Regulation (EU) 2016/1052 (the "EU MAR Delegated Regulation") and the EU MAR Delegated Regulation as "onshored" into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time.

In accordance with EU MAR and UK MAR, a breakdown of the individual trades made by Goldman Sachs International on behalf of the Company as a part of the buy-back programme is detailed below.

Enquiries:

Media International: +44 (0) 207 934 5550

Media Americas: +1 832 337 4335

LEI number of Shell plc: 21380068P1DRHMJ8KU70

Classification: Acquisition or disposal of the issuer's own shares

Attachment

• 20231215_Shell RNS - full version (https://ml-eu.globenewswire.com/Resource/Download/9cf09e6d-5561-41cd-9ec3-c303feac81ac)

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December 18, 2023

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Shell plc (the 'Company') announces that on 18 December 2023 it purchased the following number of Shares for cancellation.

Aggregated information on Shares purchased according to trading venue:

| Date of Purchase | Number of Shares purchased | Highest price paid | Lowest price paid | Volume weighted average price paid | Venue | Currency |
|------------------|----------------------------|--------------------|-------------------|------------------------------------|-------------|----------|
| | P | | | per share | | |
| 18/12/2023 | 461,045 | £ 25.4550 | £ 25.1550 | £ 25.3535 | LSE | GBP |
| 18/12/2023 | - | - | - | - | Chi-X (CXE) | GBP |
| 18/12/2023 | - | - | - | - | BATS (BXE) | GBP |
| 18/12/2023 | 517,911 | € 29.9400 | € 29.7050 | € 29.8211 | XAMS | EUR |
| 18/12/2023 | - | - | - | - | CBOE DXE | EUR |
| 18/12/2023 | - | - | - | - | TQEX | EUR |

These share purchases form part of the on- and off-market limbs of the Company's existing share buy-back programme previously announced on 2 November 2023.

In respect of this programme, Goldman Sachs International will make trading decisions in relation to the securities independently of the Company for a period from 2 November 2023 up to and including 26 January 2024.

The on-market limb will be effected within certain pre-set parameters and in accordance with the Company's general authority to repurchase shares on-market. The off-market limb will be effected in accordance with the Company's general authority to repurchase shares off-market pursuant to the off-market buyback contract approved by its shareholders and the pre-set parameters set out therein. The programme will be conducted in accordance with Chapter 12 of the Listing Rules and Article 5 of the Market Abuse Regulation 596/2014/EU dealing with buy-back programmes ("EU MAR") and EU MAR as "onshored" into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time ("UK MAR") and the Commission Delegated Regulation (EU) 2016/1052 (the "EU MAR Delegated Regulation") and the EU MAR Delegated Regulation as "onshored" into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time.

In accordance with EU MAR and UK MAR, a breakdown of the individual trades made by Goldman Sachs International on behalf of the Company as a part of the buy-back programme is detailed below.

Enquiries:

Media International: +44 (0) 207 934 5550

Media Americas: +1 832 337 4335

LEI number of Shell plc: 21380068P1DRHMJ8KU70

Classification: Acquisition or disposal of the issuer's own shares

Attachment

• 20231218_Shell RNS - full version (https://ml-eu.globenewswire.com/Resource/Download/726aa566-8c8d-45a1-b4da-9e0b0ca29f70)

December 19, 2023

.

Shell plc (the 'Company') announces that on 19 December 2023 it purchased the following number of Shares for cancellation.

Aggregated information on Shares purchased according to trading venue:

| Date | of Purchase | Number of Shares | Highest price paid | Lowest price paid | Volume weighted | Venue | Currency |
|------|-------------|------------------|--------------------|-------------------|--------------------|-------------|----------|
| | | purchased | | | average price paid | | |
| | | | | | per share | | |
| 19 | /12/2023 | 1,755,050 | £ 25.3900 | £ 25.1700 | £ 25.3086 | LSE | GBP |
| 19 | /12/2023 | 315,187 | £ 25.3800 | £ 25.1700 | £ 25.3000 | Chi-X (CXE) | GBP |
| 19 | /12/2023 | 386,961 | £ 25.3900 | £ 25.1750 | £ 25.3247 | BATS (BXE) | GBP |
| 19 | /12/2023 | 1,406,023 | € 29.8200 | € 29.5750 | € 29.7672 | XAMS | EUR |
| 19 | /12/2023 | 407,251 | € 29.8200 | € 29.6000 | € 29.7705 | CBOE DXE | EUR |
| 19 | /12/2023 | 67,617 | € 29.8200 | € 29.5850 | € 29.7697 | TQEX | EUR |

These share purchases form part of the on- and off-market limbs of the Company's existing share buy-back programme previously announced on 2 November 2023.

In respect of this programme, Goldman Sachs International will make trading decisions in relation to the securities independently of the Company for a period from 2 November 2023 up to and including 26 January 2024.

The on-market limb will be effected within certain pre-set parameters and in accordance with the Company's general authority to repurchase shares on-market. The off-market limb will be effected in accordance with the Company's general authority to repurchase shares off-market pursuant to the off-market buyback contract approved by its shareholders and the pre-set parameters set out therein. The programme will be conducted in accordance with Chapter 12 of the Listing Rules and Article 5 of the Market Abuse Regulation 596/2014/EU dealing with buy-back programmes ("EU MAR") and EU MAR as "onshored" into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time ("UK MAR") and the Commission Delegated Regulation (EU) 2016/1052 (the "EU MAR Delegated Regulation") and the EU MAR Delegated Regulation as "onshored" into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time.

In accordance with EU MAR and UK MAR, a breakdown of the individual trades made by Goldman Sachs International on behalf of the Company as a part of the buy-back programme is detailed below.

Enquiries:

Media International: +44 (0) 207 934 5550

Media Americas: +1 832 337 4335

LEI number of Shell plc: 21380068P1DRHMJ8KU70

Classification: Acquisition or disposal of the issuer's own shares

Attachment

• 20231219_Shell RNS - full version (https://ml-eu.globenewswire.com/Resource/Download/282f14a5-547f-4760-b44e-777fbb862141)

December 20, 2023

.

Shell plc (the 'Company') announces that on 20 December 2023 it purchased the following number of Shares for cancellation.

Aggregated information on Shares purchased according to trading venue:

| Date of Purchase | Number of Shares | Highest price paid | Lowest price paid | Volume weighted | Venue | Currency |
|------------------|------------------|--------------------|-------------------|--------------------|-------------|----------|
| | purchased | | | average price paid | | |
| | | | | per share | | |
| 20/12/2023 | 112,438 | £ 26.0950 | £ 25.6400 | £ 25.8483 | LSE | GBP |
| 20/12/2023 | 12,185 | £ 26.0900 | £ 25.7400 | £ 25.9458 | Chi-X (CXE) | GBP |
| 20/12/2023 | 63,805 | £ 26.0950 | £ 25.6850 | £ 25.9711 | BATS (BXE) | GBP |
| 20/12/2023 | 1,749,000 | € 30.5100 | € 29.9750 | € 30.1568 | XAMS | EUR |
| 20/12/2023 | 249,356 | € 30.5050 | € 29.9950 | € 30.1626 | CBOE DXE | EUR |
| 20/12/2023 | 1,844 | € 30.4900 | € 30.1950 | € 30.3911 | TOEX | EUR |

These share purchases form part of the on- and off-market limbs of the Company's existing share buy-back programme previously announced on 2 November 2023.

In respect of this programme, Goldman Sachs International will make trading decisions in relation to the securities independently of the Company for a period from 2 November 2023 up to and including 26 January 2024.

The on-market limb will be effected within certain pre-set parameters and in accordance with the Company's general authority to repurchase shares on-market. The off-market limb will be effected in accordance with the Company's general authority to repurchase shares off-market pursuant to the off-market buyback contract approved by its shareholders and the pre-set parameters set out therein. The programme will be conducted in accordance with Chapter 12 of the Listing Rules and Article 5 of the Market Abuse Regulation 596/2014/EU dealing with buy-back programmes ("EU MAR") and EU MAR as "onshored" into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time ("UK MAR") and the Commission Delegated Regulation (EU) 2016/1052 (the "EU MAR Delegated Regulation") and the EU MAR Delegated Regulation as "onshored" into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time.

In accordance with EU MAR and UK MAR, a breakdown of the individual trades made by Goldman Sachs International on behalf of the Company as a part of the buy-back programme is detailed below.

Enquiries:

Media International: +44 (0) 207 934 5550

Media Americas: +1 832 337 4335

LEI number of Shell plc: 21380068P1DRHMJ8KU70

Classification: Acquisition or disposal of the issuer's own shares

Attachment

• 20231220_Shell RNS - full version (https://ml-eu.globenewswire.com/Resource/Download/0db32118-d79a-47ff-b2dc-0a25f14a7a48)

December 21, 2023

.

Shell plc (the 'Company') announces that on 21 December 2023 it purchased the following number of Shares for cancellation.

Aggregated information on Shares purchased according to trading venue:

| Date of Purchase | Number of Shares purchased | Highest price paid | Lowest price paid | Volume weighted average price paid per share | Venue | Currency |
|------------------|-------------------------------|--------------------|-------------------|--|-------------|----------|
| 21/12/2023 | 1,025,000 | £ 25.6550 | £ 25.4800 | £ 25.5517 | LSE | GBP |
| 21/12/2023 | 244,236 | £ 25.6400 | £ 25.4800 | £ 25.5366 | Chi-X (CXE) | GBP |
| 21/12/2023 | 250,000 | £ 25.6550 | £ 25.4800 | £ 25.5467 | BATS (BXE) | GBP |
| 21/12/2023 | 1,000,000 | € 29.9900 | € 29.8000 | € 29.8674 | XAMS | EUR |
| 21/12/2023 | 400,000 | € 29.9800 | € 29.7850 | € 29.8596 | CBOE DXE | EUR |
| 21/12/2023 | - | - | - | - | TQEX | EUR |

These share purchases form part of the on- and off-market limbs of the Company's existing share buy-back programme previously announced on 2 November 2023.

In respect of this programme, Goldman Sachs International will make trading decisions in relation to the securities independently of the Company for a period from 2 November 2023 up to and including 26 January 2024.

The on-market limb will be effected within certain pre-set parameters and in accordance with the Company's general authority to repurchase shares on-market. The off-market limb will be effected in accordance with the Company's general authority to repurchase shares off-market pursuant to the off-market buyback contract approved by its shareholders and the pre-set parameters set out therein. The programme will be conducted in accordance with Chapter 12 of the Listing Rules and Article 5 of the Market Abuse Regulation 596/2014/EU dealing with buy-back programmes ("EU MAR") and EU MAR as "onshored" into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time ("UK MAR") and the Commission Delegated Regulation (EU) 2016/1052 (the "EU MAR Delegated Regulation") and the EU MAR Delegated Regulation as "onshored" into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time.

In accordance with EU MAR and UK MAR, a breakdown of the individual trades made by Goldman Sachs International on behalf of the Company as a part of the buy-back programme is detailed below.

Enquiries:

Media International: +44 (0) 207 934 5550

Media Americas: +1 832 337 4335

LEI number of Shell plc: 21380068P1DRHMJ8KU70

Classification: Acquisition or disposal of the issuer's own shares

Attachment

• 20231221_Shell RNS - full version (https://ml-eu.globenewswire.com/Resource/Download/351ef2bb-b89c-470c-9690-86ad5c705d6b)

December 22, 2023

.

Shell plc (the 'Company') announces that on 22 December 2023 it purchased the following number of Shares for cancellation.

Aggregated information on Shares purchased according to trading venue:

| Date of Purchase | Number of Shares | Highest price paid | Lowest price paid | Volume weighted | Venue | Currency |
|------------------|------------------|--------------------|-------------------|--------------------|-------------|----------|
| | purchased | | | average price paid | | |
| | | | | per share | | |
| 22/12/2023 | 385,086 | £ 25.7700 | £ 25.5800 | £ 25.7090 | LSE | GBP |
| 22/12/2023 | 109,591 | £ 25.7700 | £ 25.5850 | £ 25.7050 | Chi-X (CXE) | GBP |
| 22/12/2023 | 87,717 | £ 25.7700 | £ 25.6400 | £ 25.7249 | BATS (BXE) | GBP |
| 22/12/2023 | 729,247 | € 30.1650 | € 29.8500 | € 29.9936 | XAMS | EUR |
| 22/12/2023 | 27,746 | € 29.9350 | € 29.9000 | € 29.9236 | CBOE DXE | EUR |
| 22/12/2023 | - | - | - | - | TQEX | EUR |

These share purchases form part of the on- and off-market limbs of the Company's existing share buy-back programme previously announced on 2 November 2023.

In respect of this programme, Goldman Sachs International will make trading decisions in relation to the securities independently of the Company for a period from 2 November 2023 up to and including 26 January 2024.

The on-market limb will be effected within certain pre-set parameters and in accordance with the Company's general authority to repurchase shares on-market. The off-market limb will be effected in accordance with the Company's general authority to repurchase shares off-market pursuant to the off-market buyback contract approved by its shareholders and the pre-set parameters set out therein. The programme will be conducted in accordance with Chapter 12 of the Listing Rules and Article 5 of the Market Abuse Regulation 596/2014/EU dealing with buy-back programmes ("EU MAR") and EU MAR as "onshored" into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time ("UK MAR") and the Commission Delegated Regulation (EU) 2016/1052 (the "EU MAR Delegated Regulation") and the EU MAR Delegated Regulation as "onshored" into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time.

In accordance with EU MAR and UK MAR, a breakdown of the individual trades made by Goldman Sachs International on behalf of the Company as a part of the buy-back programme is detailed below.

Enquiries:

Media International: +44 (0) 207 934 5550

Media Americas: +1 832 337 4335

LEI number of Shell plc: 21380068P1DRHMJ8KU70

Classification: Acquisition or disposal of the issuer's own shares

Attachment

20231222_Shell RNS - full version (https://ml-eu.globenewswire.com/Resource/Download/aa902cfc-992a-4909-8367-db059470c98b)

December 27, 2023

.

Shell plc (the 'Company') announces that on 27 December 2023 it purchased the following number of Shares for cancellation.

Aggregated information on Shares purchased according to trading venue:

| Date of Purchase | Number of Shares purchased | Highest price paid | Lowest price paid | Volume weighted average price paid per share | Venue | Currency |
|------------------|----------------------------|--------------------|-------------------|--|-------------|----------|
| 27/12/2023 | 150,000 | £ 25.5650 | £ 25.5200 | £ 25.5497 | LSE | GBP |
| 27/12/2023 | - | - | - | - | Chi-X (CXE) | GBP |
| 27/12/2023 | - | - | - | - | BATS (BXE) | GBP |
| 27/12/2023 | 300,000 | € 29.8600 | € 29.7950 | € 29.8272 | XAMS | EUR |
| 27/12/2023 | - | - | - | - | CBOE DXE | EUR |
| 27/12/2023 | - | - | - | - | TQEX | EUR |

These share purchases form part of the on- and off-market limbs of the Company's existing share buy-back programme previously announced on 2 November 2023.

In respect of this programme, Goldman Sachs International will make trading decisions in relation to the securities independently of the Company for a period from 2 November 2023 up to and including 26 January 2024.

The on-market limb will be effected within certain pre-set parameters and in accordance with the Company's general authority to repurchase shares on-market. The off-market limb will be effected in accordance with the Company's general authority to repurchase shares off-market pursuant to the off-market buyback contract approved by its shareholders and the pre-set parameters set out therein. The programme will be conducted in accordance with Chapter 12 of the Listing Rules and Article 5 of the Market Abuse Regulation 596/2014/EU dealing with buy-back programmes ("EU MAR") and EU MAR as "onshored" into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time ("UK MAR") and the Commission Delegated Regulation (EU) 2016/1052 (the "EU MAR Delegated Regulation") and the EU MAR Delegated Regulation as "onshored" into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time.

In accordance with EU MAR and UK MAR, a breakdown of the individual trades made by Goldman Sachs International on behalf of the Company as a part of the buy-back programme is detailed below.

Enquiries:

Media International: +44 (0) 207 934 5550

Media Americas: +1 832 337 4335

LEI number of Shell plc: 21380068P1DRHMJ8KU70

Classification: Acquisition or disposal of the issuer's own shares

Attachment

20231227_Shell RNS - full version (https://ml-eu.globenewswire.com/Resource/Download/b9e48ff6-4849-485b-9530-75c861b18fe7)

December 28, 2023

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Shell plc (the 'Company') announces that on 28 December 2023 it purchased the following number of Shares for cancellation.

Aggregated information on Shares purchased according to trading venue:

| Date of Purchase | Number of Shares | Highest price paid | Lowest price paid | Volume weighted | Venue | Currency |
|------------------|------------------|--------------------|-------------------|--------------------|-------------|----------|
| | purchased | | | average price paid | | |
| | | | | per share | | |
| 28/12/2023 | 1,230,000 | £ 25.6550 | £ 25.3800 | £ 25.5187 | LSE | GBP |
| 28/12/2023 | 218,005 | £ 25.6500 | £ 25.4600 | £ 25.5328 | Chi-X (CXE) | GBP |
| 28/12/2023 | 139,536 | £ 25.6550 | £ 25.4600 | £ 25.5366 | BATS (BXE) | GBP |
| 28/12/2023 | 825,000 | € 29.9400 | € 29.6700 | € 29.7628 | XAMS | EUR |
| 28/12/2023 | 350,000 | € 29.9400 | € 29.6950 | € 29.7727 | CBOE DXE | EUR |
| 28/12/2023 | - | - | - | - | TQEX | EUR |

These share purchases form part of the on- and off-market limbs of the Company's existing share buy-back programme previously announced on 2 November 2023.

In respect of this programme, Goldman Sachs International will make trading decisions in relation to the securities independently of the Company for a period from 2 November 2023 up to and including 26 January 2024.

The on-market limb will be effected within certain pre-set parameters and in accordance with the Company's general authority to repurchase shares on-market. The off-market limb will be effected in accordance with the Company's general authority to repurchase shares off-market pursuant to the off-market buyback contract approved by its shareholders and the pre-set parameters set out therein. The programme will be conducted in accordance with Chapter 12 of the Listing Rules and Article 5 of the Market Abuse Regulation 596/2014/EU dealing with buy-back programmes ("EU MAR") and EU MAR as "onshored" into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time ("UK MAR") and the Commission Delegated Regulation (EU) 2016/1052 (the "EU MAR Delegated Regulation") and the EU MAR Delegated Regulation as "onshored" into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time.

In accordance with EU MAR and UK MAR, a breakdown of the individual trades made by Goldman Sachs International on behalf of the Company as a part of the buy-back programme is detailed below.

Enquiries:

Media International: +44 (0) 207 934 5550

Media Americas: +1 832 337 4335

LEI number of Shell plc: 21380068P1DRHMJ8KU70

Classification: Acquisition or disposal of the issuer's own shares

\$1,651,300

Attachment

• 20231228_Shell RNS - full version (https://ml-eu.globenewswire.com/Resource/Download/0d77d6f0-40cd-49da-bfd2-43cdc34d3870)

December 29, 2023

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Shell plc (the 'Company') announces that on 29 December 2023 it purchased the following number of Shares for cancellation.

Aggregated information on Shares purchased according to trading venue:

| Date of Purchase | Number of Shares purchased | Highest price paid | | Volume weighted average price paid per share | Venue | Currency |
|------------------|----------------------------|--------------------|-----------|--|-------------|----------|
| 29/12/2023 | 650,081 | £ 25.6900 | £ 25.3600 | £ 25.5799 | LSE | GBP |
| 29/12/2023 | 201,005 | £ 25.6850 | £ 25.4000 | £ 25.5757 | Chi-X (CXE) | GBP |
| 29/12/2023 | 129,286 | £ 25.6850 | £ 25.4300 | £ 25.5815 | BATS (BXE) | GBP |
| 29/12/2023 | 1,068,249 | € 30.0250 | € 29.7100 | € 29.8956 | XAMS | EUR |
| 29/12/2023 | 185,160 | € 30.0250 | € 29.7200 | € 29.9205 | CBOE DXE | EUR |
| 29/12/2023 | 48,209 | € 30.0400 | € 29.7100 | € 29.9232 | TQEX | EUR |

These share purchases form part of the on- and off-market limbs of the Company's existing share buy-back programme previously announced on 2 November 2023.

In respect of this programme, Goldman Sachs International will make trading decisions in relation to the securities independently of the Company for a period from 2 November 2023 up to and including 26 January 2024.

The on-market limb will be effected within certain pre-set parameters and in accordance with the Company's general authority to repurchase shares on-market. The off-market limb will be effected in accordance with the Company's general authority to repurchase shares off-market pursuant to the off-market buyback contract approved by its shareholders and the pre-set parameters set out therein. The programme will be conducted in accordance with Chapter 12 of the Listing Rules and Article 5 of the Market Abuse Regulation 596/2014/EU dealing with buy-back programmes ("EU MAR") and EU MAR as "onshored" into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time ("UK MAR") and the Commission Delegated Regulation (EU) 2016/1052 (the "EU MAR Delegated Regulation") and the EU MAR Delegated Regulation as "onshored" into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time.

In accordance with EU MAR and UK MAR, a breakdown of the individual trades made by Goldman Sachs International on behalf of the Company as a part of the buy-back programme is detailed below.

Enquiries:

Media International: +44 (0) 207 934 5550

Media Americas: +1 832 337 4335

LEI number of Shell plc: 21380068P1DRHMJ8KU70

Classification: Acquisition or disposal of the issuer's own shares

Attachment

20231229_Shell RNS - full version (https://ml-eu.globenewswire.com/Resource/Download/c0488ab2-a788-4fe7-b32a-078c07201a75)

This Report on Form 6-K is incorporated by reference into:

(a) the Registration Statement on Form F-3 of Shell plc, Shell Finance US Inc. and Shell International Finance B.V. (Registration Numbers 333-276068, 333-276068-01 and 333-276068-02); and

the Registration Statements on Form S-8 of Shell plc (Registration Numbers 333-262396 and 333-272192).

(b)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Shell plc (Registrant)

Date: January 5, 2024 /s/ Anthony Clarke
Anthony Clarke

Deputy Company Secretary