



## Director/PDMR Shareholding

July 6, 2026 at 9:55 AM BST

### NOTIFICATION AND PUBLIC DISCLOSURE OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES IN ACCORDANCE WITH THE REQUIREMENTS OF THE EU AND UK MARKET ABUSE REGIMES

July 6, 2026

Shell plc (the "Company") has been notified that following the payment of the interim dividend on June 29, 2026 in respect of the first quarter of 2026, the following Persons Discharging Managerial Responsibilities ("PDMRs") acquired dividend shares in respect of shares previously delivered to them under the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account. Further information can be found in the Shell plc Annual Report and Form 20-F for the year ended December 31, 2025 ([www.shell.com/annualreport](http://www.shell.com/annualreport)).

PDMR	Date of Transaction	Share Type	Number of dividend shares acquired	Purchase price per Share
Wael Sawan	02 July 2026	Ordinary Shares of €0.07 each	3,131.40275	EUR 33.9265
Wael Sawan	02 July 2026	Ordinary Shares of €0.07 each	2,504.94524	GBP 28.87677
Sinead Gorman	02 July 2026	Ordinary Shares of €0.07 each	3,325.58192	GBP 28.87677
Philippa Bounds	02 July 2026	Ordinary Shares of €0.07 each	0.00607	EUR 33.9265
Philippa Bounds	02 July 2026	Ordinary Shares of €0.07 each	346.31749	GBP 28.87677
Peter Costello	02 July 2026	Ordinary Shares of €0.07 each	31.71838	EUR 33.9265
Peter Costello	02 July 2026	Ordinary Shares of €0.07 each	1,346.17166	GBP 28.87677
Cederic Cremers	02 July 2026	Ordinary Shares of €0.07 each	499.8664	EUR 33.9265
Machteld de Haan	02 July 2026	Ordinary Shares of €0.07 each	538.37297	EUR 33.9265
Machteld de Haan	02 July 2026	American Depositary Shares	22.45849	USD 78.03
Andrew Smith	02 July 2026	Ordinary Shares of €0.07 each	798.82389	EUR 33.9265
Rachel Solway	02 July 2026	Ordinary Shares of €0.07 each	154.76587	GBP 28.87677

The Notification of Dealing Form for each PDMR can be found below.

Karen Heslop  
Deputy Company Secretary

#### ENQUIRIES

Media: International +44 (0) 207 934 5550; U.S. and Canada: <https://www.shell.us/about-us/news-and-insights/media/submit-an-inquiry.html>

1. Details of the person discharging managerial responsibilities/person closely associated	
First Name(s)	Wael
Last Name(s)	Sawan
2. Reason for the notification	

Position/status	Chief Executive Officer
Initial notification/ amendment	Initial notification
<b>3. Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor</b>	
Full name of the entity	Shell plc
Legal Entity Identifier code	21380068P1DRHMJ8KU70
<b>4. Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; (iv) each place where transactions have been conducted</b>	
Description of the financial instrument	Ordinary shares of €0.07 each
Identification Code	GB00BP6MXD84
Nature of the transaction	Dividend shares in respect of shares previously delivered under the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account.
Currency	EUR
Price	33.9265
Volume	3,131.40275
Total	106,237.54
Aggregated information	
Volume	3,131.40275
Price	33.9265
Total	106,237.54
Date of transaction	02/07/2026
Place of transaction	Amsterdam

<b>1. Details of the person discharging managerial responsibilities/person closely associated</b>	
First Name(s)	Wael
Last Name(s)	Sawan
<b>2. Reason for the notification</b>	
Position/status	Chief Executive Officer
Initial notification/ amendment	Initial notification
<b>3. Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor</b>	
Full name of the entity	Shell plc
Legal Entity Identifier code	21380068P1DRHMJ8KU70
<b>4. Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; (iv) each place where transactions have been conducted</b>	
Description of the financial instrument	Ordinary shares of €0.07 each
Identification Code	GB00BP6MXD84
Nature of the transaction	Dividend shares in respect of shares previously delivered under the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account.
Currency	GBP
Price	28.87677
Volume	2,504.94524
Total	72,334.73
Aggregated information	
Volume	2,504.94524
Price	28.87677
Total	72,334.73
Date of transaction	02/07/2026
Place of transaction	London

<b>1. Details of the person discharging managerial responsibilities/person closely associated</b>	
First Name(s)	Sinead
Last Name(s)	Gorman
<b>2. Reason for the notification</b>	
Position/status	Chief Financial Officer
Initial notification/ amendment	Initial notification
<b>3. Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor</b>	
Full name of the entity	Shell plc

Legal Entity Identifier code	21380068P1DRHJM8KU70
<b>4. Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; (iv) each place where transactions have been conducted</b>	
Description of the financial instrument	Ordinary shares of €0.07 each
Identification Code	GB00BP6MXD84
Nature of the transaction	Dividend shares in respect of shares previously delivered under the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account.
Currency	GBP
Price	28.87677
Volume	3,325.58192
Total	96,032.06
Aggregated information	
Volume	3,325.58192
Price	28.87677
Total	96,032.06
Date of transaction	02/07/2026
Place of transaction	London

<b>1. Details of the person discharging managerial responsibilities/person closely associated</b>	
First Name(s)	Philippa
Last Name(s)	Bounds
<b>2. Reason for the notification</b>	
Position/status	Chief Legal Officer
Initial notification/ amendment	Initial notification
<b>3. Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor</b>	
Full name of the entity	Shell plc
Legal Entity Identifier code	21380068P1DRHJM8KU70
<b>4. Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; (iv) each place where transactions have been conducted</b>	
Description of the financial instrument	Ordinary shares of €0.07 each
Identification Code	GB00BP6MXD84
Nature of the transaction	Dividend shares in respect of shares previously delivered under the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account.
Currency	EUR
Price	33.9265
Volume	0.00607
Total	0.21
Aggregated information	
Volume	0.00607
Price	33.9265
Total	0.21
Date of transaction	02/07/2026
Place of transaction	Amsterdam

<b>1. Details of the person discharging managerial responsibilities/person closely associated</b>	
First Name(s)	Philippa
Last Name(s)	Bounds
<b>2. Reason for the notification</b>	
Position/status	Chief Legal Officer
Initial notification/ amendment	Initial notification
<b>3. Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor</b>	
Full name of the entity	Shell plc
Legal Entity Identifier code	21380068P1DRHJM8KU70
<b>4. Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; (iv) each place where transactions have been conducted</b>	
Description of the financial instrument	Ordinary shares of €0.07 each

Identification Code	GB00BP6MXD84
Nature of the transaction	Dividend shares in respect of shares previously delivered under the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account.
Currency	GBP
Price	28.87677
Volume	346.31749
Total	10,000.53
Aggregated information	
Volume	346.31749
Price	28.87677
Total	10,000.53
Date of transaction	02/07/2026
Place of transaction	London

<b>1. Details of the person discharging managerial responsibilities/person closely associated</b>	
First Name(s)	Peter
Last Name(s)	Costello
<b>2. Reason for the notification</b>	
Position/status	President, Upstream
Initial notification/ amendment	Initial notification
<b>3. Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor</b>	
Full name of the entity	Shell plc
Legal Entity Identifier code	21380068P1DRHMJ8KU70
<b>4. Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; (iv) each place where transactions have been conducted</b>	
Description of the financial instrument	Ordinary shares of €0.07 each
Identification Code	GB00BP6MXD84
Nature of the transaction	Dividend shares in respect of shares previously delivered under the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account.
Currency	EUR
Price	33.9265
Volume	31.71838
Total	1,076.09
Aggregated information	
Volume	31.71838
Price	33.9265
Total	1,076.09
Date of transaction	02/07/2026
Place of transaction	Amsterdam

<b>1. Details of the person discharging managerial responsibilities/person closely associated</b>	
First Name(s)	Peter
Last Name(s)	Costello
<b>2. Reason for the notification</b>	
Position/status	President, Upstream
Initial notification/ amendment	Initial notification
<b>3. Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor</b>	
Full name of the entity	Shell plc
Legal Entity Identifier code	21380068P1DRHMJ8KU70
<b>4. Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; (iv) each place where transactions have been conducted</b>	
Description of the financial instrument	Ordinary shares of €0.07 each
Identification Code	GB00BP6MXD84
Nature of the transaction	Dividend shares in respect of shares previously delivered under the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account.

Currency	GBP
Price	28.87677
Volume	1,346.17166
Total	38,873.09
<b>Aggregated information</b>	
Volume	1,346.17166
Price	28.87677
Total	38,873.09
Date of transaction	02/07/2026
Place of transaction	London

<b>1. Details of the person discharging managerial responsibilities/person closely associated</b>	
First Name(s)	Cederic
Last Name(s)	Cremers
<b>2. Reason for the notification</b>	
Position/status	President, Integrated Gas
Initial notification/ amendment	Initial notification
<b>3. Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor</b>	
Full name of the entity	Shell plc
Legal Entity Identifier code	21380068P1DRHMJ8KU70
<b>4. Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; (iv) each place where transactions have been conducted</b>	
Description of the financial instrument	Ordinary shares of €0.07 each
Identification Code	GB00BP6MXD84
Nature of the transaction	Dividend shares in respect of shares previously delivered under the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account.
Currency	EUR
Price	33.9265
Volume	499.8664
Total	16,958.72
<b>Aggregated information</b>	
Volume	499.8664
Price	33.9265
Total	16,958.72
Date of transaction	02/07/2026
Place of transaction	Amsterdam

<b>1. Details of the person discharging managerial responsibilities/person closely associated</b>	
First Name(s)	Machteld
Last Name(s)	de Haan
<b>2. Reason for the notification</b>	
Position/status	President, Downstream, Renewables and Energy Solutions
Initial notification/ amendment	Initial notification
<b>3. Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor</b>	
Full name of the entity	Shell plc
Legal Entity Identifier code	21380068P1DRHMJ8KU70
<b>4. Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; (iv) each place where transactions have been conducted</b>	
Description of the financial instrument	Ordinary shares of €0.07 each
Identification Code	GB00BP6MXD84
Nature of the transaction	Dividend shares in respect of shares previously delivered under the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account.
Currency	EUR
Price	33.9265
Volume	538.37297
Total	18,265.11

<b>Aggregated information</b>	
Volume	538.37297
Price	33.9265
Total	18,265.11
<b>Date of transaction</b>	02/07/2026
<b>Place of transaction</b>	Amsterdam

<b>1. Details of the person discharging managerial responsibilities/person closely associated</b>	
First Name(s)	Machteld
Last Name(s)	de Haan
<b>2. Reason for the notification</b>	
Position/status	President, Downstream, Renewables and Energy Solutions
Initial notification/ amendment	Initial notification
<b>3. Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor</b>	
Full name of the entity	Shell plc
Legal Entity Identifier code	21380068P1DRHMJ8KU70
<b>4. Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; (iv) each place where transactions have been conducted</b>	
Description of the financial instrument	American Depository Shares (SHEL)
Identification Code	US7802593050
Nature of the transaction	Dividend shares in respect of shares previously delivered under the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account.
Currency	USD
Price	78.03
Volume	22.45849
Total	1,752.44
<b>Aggregated information</b>	
Volume	22.45849
Price	78.03
Total	1,752.44
<b>Date of transaction</b>	02/07/2026
<b>Place of transaction</b>	New York

<b>1. Details of the person discharging managerial responsibilities/person closely associated</b>	
First Name(s)	Andrew
Last Name(s)	Smith
<b>2. Reason for the notification</b>	
Position/status	President, Trading and Supply
Initial notification/ amendment	Initial notification
<b>3. Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor</b>	
Full name of the entity	Shell plc
Legal Entity Identifier code	21380068P1DRHMJ8KU70
<b>4. Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; (iv) each place where transactions have been conducted</b>	
Description of the financial instrument	Ordinary shares of €0.07 each
Identification Code	GB00BP6MXD84
Nature of the transaction	Dividend shares in respect of shares previously delivered under the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account.
Currency	EUR
Price	33.9265
Volume	798.82389
Total	27,101.30
<b>Aggregated information</b>	
Volume	798.82389
Price	33.9265
Total	27,101.30

Date of transaction	02/07/2026
Place of transaction	Amsterdam

<b>1. Details of the person discharging managerial responsibilities/person closely associated</b>	
First Name(s)	Rachel
Last Name(s)	Solway
<b>2. Reason for the notification</b>	
Position/status	Chief Human Resources and Corporate Officer
Initial notification/ amendment	Initial notification
<b>3. Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor</b>	
Full name of the entity	Shell plc
Legal Entity Identifier code	21380068P1DRHMJ8KU70
<b>4. Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; (iv) each place where transactions have been conducted</b>	
Description of the financial instrument	Ordinary shares of €0.07 each
Identification Code	GB00BP6MXD84
Nature of the transaction	Dividend shares in respect of shares previously delivered under the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account.
Currency	GBP
Price	28.87677
Volume	154.76587
Total	4,469.14
<b>Aggregated information</b>	
Volume	154.76587
Price	28.87677
Total	4,469.14
Date of transaction	02/07/2026
Place of transaction	London