



Director/PDMR Shareholding

September 28, 2026 at 10:27 AM BST

NOTIFICATION AND PUBLIC DISCLOSURE OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES IN ACCORDANCE WITH THE REQUIREMENTS OF THE EU AND UK MARKET ABUSE REGIMES

September 28, 2026

Shell plc (the "Company") announces that it has received notification that, on 24 September 2026, the following Persons Discharging Managerial Responsibilities ("PDMRs") acquired dividend shares in respect of shares previously delivered under annual bonus arrangements and/or shares previously vested under employee share plans and held in a Share Plan Account. Details of the transactions are set out below.

PDMR	Number	Share Type	Place of Transaction
Wael Sawan	2,211.85048	Ordinary Shares	Amsterdam
Wael Sawan	2,001.51133	Ordinary Shares	London
Sinead Gorman	2,417.41860	Ordinary Shares	London
Philippa Bounds	0.00491	Ordinary Shares	Amsterdam
Philippa Bounds	212.96999	Ordinary Shares	London
Peter Costello	25.63528	Ordinary Shares	Amsterdam
Peter Costello	1,074.45175	Ordinary Shares	London
Cederic Cremers	403.99964	Ordinary Shares	Amsterdam
Machteld de Haan	435.12124	Ordinary Shares	Amsterdam
Machteld de Haan	18.37605	American Depositary Shares	New York
Andrew Smith	645.62164	Ordinary Shares	Amsterdam
Rachel Solway	124.66164	Ordinary Shares	London

The Notification of Dealing Form for each PDMR can be found below.

ENQUIRIES

Shell Media Relations

International, UK, European Press: +44 20 7934 5550

1. Details of the person discharging managerial responsibilities/person closely associated	
First Name(s)	Wael
Last Name(s)	Sawan
2. Reason for the notification	
Position/status	Chief Executive Officer
Initial notification/ amendment	Initial notification
3. Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor	
Full name of the entity	Shell plc
Legal Entity Identifier code	21380068P1DRH MJ8KU70
4. Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; (iv) each place where transactions have been conducted	
Description of the financial instrument	Ordinary shares of €0.07 each
Identification Code	GB00BP6MXD84
Nature of the transaction	Dividend shares in respect of shares previously delivered under the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account.
Currency	EUR

Price	42.2073
Volume	2,211.85048
Total	93,356.24
Aggregated information	
Volume	2,211.85048
Price	42.2073
Total	93,356.24
Date of transaction	24/09/2026
Place of transaction	Amsterdam

1. Details of the person discharging managerial responsibilities/person closely associated	
First Name(s)	Wael
Last Name(s)	Sawan
2. Reason for the notification	
Position/status	Chief Executive Officer
Initial notification/ amendment	Initial notification
3. Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor	
Full name of the entity	Shell plc
Legal Entity Identifier code	21380068P1DRHMJ8KU70
4. Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; (iv) each place where transactions have been conducted	
Description of the financial instrument	Ordinary shares of €0.07 each
Identification Code	GB00BP6MXD84
Nature of the transaction	Dividend shares in respect of shares previously delivered under the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account.
Currency	GBP
Price	36.17998
Volume	2,001.51133
Total	72,414.64
Aggregated information	
Volume	2,001.51133
Price	36.17998
Total	72,414.64
Date of transaction	24/09/2026
Place of transaction	London

1. Details of the person discharging managerial responsibilities/person closely associated	
First Name(s)	Sinead
Last Name(s)	Gorman
2. Reason for the notification	
Position/status	Chief Financial Officer
Initial notification/ amendment	Initial notification
3. Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor	
Full name of the entity	Shell plc
Legal Entity Identifier code	21380068P1DRHMJ8KU70
4. Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; (iv) each place where transactions have been conducted	
Description of the financial instrument	Ordinary shares of €0.07 each
Identification Code	GB00BP6MXD84
Nature of the transaction	Dividend shares in respect of shares previously delivered under the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account.
Currency	GBP
Price	36.17998
Volume	2,417.41860
Total	87,462.16
Aggregated information	

Volume	2,417.41860
Price	36.17998
Total	87,462.16
Date of transaction	24/09/2026
Place of transaction	London

1. Details of the person discharging managerial responsibilities/person closely associated	
First Name(s)	Philippa
Last Name(s)	Bounds
2. Reason for the notification	
Position/status	Chief Legal Officer
Initial notification/ amendment	Initial notification
3. Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor	
Full name of the entity	Shell plc
Legal Entity Identifier code	21380068P1DRHMJ8KU70
4. Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; (iv) each place where transactions have been conducted	
Description of the financial instrument	Ordinary shares of €0.07 each
Identification Code	GB00BP6MXD84
Nature of the transaction	Dividend shares in respect of shares previously delivered under the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account.
Currency	EUR
Price	42.2073
Volume	0.00491
Total	0.21
Aggregated information	
Volume	0.00491
Price	42.2073
Total	0.21
Date of transaction	24/09/2026
Place of transaction	Amsterdam

1. Details of the person discharging managerial responsibilities/person closely associated	
First Name(s)	Philippa
Last Name(s)	Bounds
2. Reason for the notification	
Position/status	Chief Legal Officer
Initial notification/ amendment	Initial notification
3. Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor	
Full name of the entity	Shell plc
Legal Entity Identifier code	21380068P1DRHMJ8KU70
4. Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; (iv) each place where transactions have been conducted	
Description of the financial instrument	Ordinary shares of €0.07 each
Identification Code	GB00BP6MXD84
Nature of the transaction	Dividend shares in respect of shares previously delivered under the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account.
Currency	GBP
Price	36.17998
Volume	212.96999
Total	7,705.25
Aggregated information	
Volume	212.96999
Price	36.17998
Total	7,705.25
Date of transaction	24/09/2026

Place of transaction	London
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1. Details of the person discharging managerial responsibilities/person closely associated	
First Name(s)	Peter
Last Name(s)	Costello
2. Reason for the notification	
Position/status	President, Upstream
Initial notification/ amendment	Initial notification
3. Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor	
Full name of the entity	Shell plc
Legal Entity Identifier code	21380068P1DRHMJ8KU70
4. Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; (iv) each place where transactions have been conducted	
Description of the financial instrument	Ordinary shares of €0.07 each
Identification Code	GB00BP6MXD84
Nature of the transaction	Dividend shares in respect of shares previously delivered under the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account.
Currency	EUR
Price	42.2073
Volume	25.63528
Total	1,082.00
Aggregated information	
Volume	25.63528
Price	42.2073
Total	1,082.00
Date of transaction	24/09/2026
Place of transaction	Amsterdam

1. Details of the person discharging managerial responsibilities/person closely associated	
First Name(s)	Peter
Last Name(s)	Costello
2. Reason for the notification	
Position/status	President, Upstream
Initial notification/ amendment	Initial notification
3. Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor	
Full name of the entity	Shell plc
Legal Entity Identifier code	21380068P1DRHMJ8KU70
4. Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; (iv) each place where transactions have been conducted	
Description of the financial instrument	Ordinary shares of €0.07 each
Identification Code	GB00BP6MXD84
Nature of the transaction	Dividend shares in respect of shares previously delivered under the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account.
Currency	GBP
Price	36.17998
Volume	1,074.45175
Total	38,873.64
Aggregated information	
Volume	1,074.45175
Price	36.17998
Total	38,873.64
Date of transaction	24/09/2026
Place of transaction	London

1. Details of the person discharging managerial responsibilities/person closely associated	
First Name(s)	Cederic
Last Name(s)	Cremers
2. Reason for the notification	
Position/status	President, Integrated Gas
Initial notification/ amendment	Initial notification
3. Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor	
Full name of the entity	Shell plc
Legal Entity Identifier code	21380068P1DRHJM8KU70
4. Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; (iv) each place where transactions have been conducted	
Description of the financial instrument	Ordinary shares of €0.07 each
Identification Code	GB00BP6MXD84
Nature of the transaction	Dividend shares in respect of shares previously delivered under the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account.
Currency	EUR
Price	42.2073
Volume	403.99964
Total	17,051.73
Aggregated information	
Volume	403.99964
Price	42.2073
Total	17,051.73
Date of transaction	24/09/2026
Place of transaction	Amsterdam

1. Details of the person discharging managerial responsibilities/person closely associated	
First Name(s)	Machteld
Last Name(s)	de Haan
2. Reason for the notification	
Position/status	President, Downstream, Renewables and Energy Solutions
Initial notification/ amendment	Initial notification
3. Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor	
Full name of the entity	Shell plc
Legal Entity Identifier code	21380068P1DRHJM8KU70
4. Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; (iv) each place where transactions have been conducted	
Description of the financial instrument	Ordinary shares of €0.07 each
Identification Code	GB00BP6MXD84
Nature of the transaction	Dividend shares in respect of shares previously delivered under the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account.
Currency	EUR
Price	42.2073
Volume	435.12124
Total	18,365.29
Aggregated information	
Volume	435.12124
Price	42.2073
Total	18,365.29
Date of transaction	24/09/2026
Place of transaction	Amsterdam

1. Details of the person discharging managerial responsibilities/person closely associated	
First Name(s)	Machteld
Last Name(s)	de Haan

2. Reason for the notification	
Position/status	President, Downstream, Renewables and Energy Solutions
Initial notification/ amendment	Initial notification
3. Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor	
Full name of the entity	Shell plc
Legal Entity Identifier code	21380068P1DRHMJ8KU70
4. Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; (iv) each place where transactions have been conducted	
Description of the financial instrument	American Depositary Shares (SHEL)
Identification Code	US7802593050
Nature of the transaction	Dividend shares in respect of shares previously delivered under the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account.
Currency	USD
Price	96.32
Volume	18.37605
Total	1,769.98
Aggregated information	
Volume	18.37605
Price	96.32
Total	1,769.98
Date of transaction	24/09/2026
Place of transaction	New York

1. Details of the person discharging managerial responsibilities/person closely associated	
First Name(s)	Andrew
Last Name(s)	Smith
2. Reason for the notification	
Position/status	President, Trading and Supply
Initial notification/ amendment	Initial notification
3. Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor	
Full name of the entity	Shell plc
Legal Entity Identifier code	21380068P1DRHMJ8KU70
4. Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; (iv) each place where transactions have been conducted	
Description of the financial instrument	Ordinary shares of €0.07 each
Identification Code	GB00BP6MXD84
Nature of the transaction	Dividend shares in respect of shares previously delivered under the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account.
Currency	EUR
Price	42.2073
Volume	645.62164
Total	27,249.95
Aggregated information	
Volume	645.62164
Price	42.2073
Total	27,249.95
Date of transaction	24/09/2026
Place of transaction	Amsterdam

1. Details of the person discharging managerial responsibilities/person closely associated	
First Name(s)	Rachel
Last Name(s)	Solway
2. Reason for the notification	
Position/status	Chief Human Resources and Corporate Officer
Initial notification/ amendment	Initial notification
3. Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor	

Full name of the entity	Shell plc
Legal Entity Identifier code	21380068P1DRHMJ8KU70
4. Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; (iv) each place where transactions have been conducted	
Description of the financial instrument	Ordinary shares of €0.07 each
Identification Code	GB00BP6MXD84
Nature of the transaction	Dividend shares in respect of shares previously delivered under the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account.
Currency	GBP
Price	36.17998
Volume	124.66164
Total	4,510.26
Aggregated information	
Volume	124.66164
Price	36.17998
Total	4,510.26
Date of transaction	24/09/2026
Place of transaction	London