UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 6-K

REPORT OF FOREIGN ISSUER
PURSUANT TO RULE 13a-16 OR 15d-16
UNDER THE SECURITIES EXCHANGE ACT OF 1934

For the month of November 2026

Commission File Number: 1-32575

Shell plc

(Exact name of registrant as specified in its charter)

England and Wales
(Jurisdiction of incorporation or organization)

Shell Centre
London, SE1 7NA
United Kingdom
(Address of principal executive office)

Indicate by check mark whether the registrant files or will file annual reports under cover of Form 20-F or Form 40-F.

Form 20-F [X] Form 40-F [ ]

SHELL PLC

DIRECTOR DECLARATION

November 16, 2026

Pursuant to UKLR 6.4.9(2), Shell plc (the "Company") announces that Dick Boer, Deputy Chair and Senior Independent Director of the Company, has been nominated for appointment as a member of the Supervisory Board of Koninklijke Philips N.V. ("Philips"). The proposed appointment is subject to shareholder approval at the Philips Annual General Meeting in May 2027 and will take effect from the date of the Annual General Meeting if approved.

Enquiries
Shell Media Relations
International, UK Press: +44 (0)20 7934 5550

This Report on Form 6-K is incorporated by reference into:

(a) the Registration Statement on Form F-3 of Shell plc, Shell Finance US Inc. and Shell International Finance B.V. (Registration Numbers 333-276068, 333-276068-01 and 333-276068-02); and

(b) the Registration Statements on Form S-8 of Shell plc (Registration Numbers 333-262396, 333-272192 and 333-292109).

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Shell plc
(Registrant)

Date: November 16, 2026

/s/ Karen Heslop
Karen Heslop
Deputy Company Secretary